

# **Agenda**

Introduction

Elements and Milestones of a Sound Strategic Plan

Review elements and milestones handout

Review templates

Superintendent Evaluation

Final tips & takeaways



If you don't know where you are going any road will get you there.

**Lewis Carroll** 





Removing pitfalls and potholes in reaching your goals.

# **Key Elements of a Strategic Plan:**

- Community meeting to determine the districts highest priority needs.
- Board work session to identify vision, mission, core values, guard rails and goals.
- Superintendent and leadership team develop action plans, strategies, key performance indicators, timeline and responsible party (position).
- Board Work Session to review and provide final input on the action plans.

### Community Needs Assessment



- Identify Key Stakeholders to invite to the meeting: Students, parents, certified staff, non-certified staff, administration and Board, Local and State government, community.
- Session will include:
  - Brain-storming session
  - Prioritize needs by like groups
  - Prioritize needs by stratified groups
- Final Report developed submitted to board for approval

#### **Board Work Session**

- Develop Vision, Mission, Core Values, Guard Rails and District Goals
- Vision: a written declaration clarifying your organizations meaning and purpose for stakeholders. Describes what you aim to achieve. Comprised of 3 parts: what you do, how you do it and why you do it.
- Mission: Describes the purpose of your organization's existence. A mission statement details where the organization aspires to go.
- Core Values: A collection of the most important beliefs and ingrained principles the guide the organizations actions.
- Guard Rails: Define boundaries and help guide the decision-making process.

#### **Board Work Session Cont'd.**

- Develop 3-5 SMART Goals for the district
  - Goals will be:
    - Specific –The goal is well defined, clear, and unambiguous
    - Measurable You can use data to determine if you've met the goal
    - Achievable The goal is realistic and possible to complete within the time frame. You have the right skills and resources to achieve it.
    - Relevant The goal aligns with your values, long-term goals, and objectives. It may also matter to your team or organization.
    - Time bound The goal has an appropriate deadline.

#### **Guard RAILS**

- Need to take care in ensuring that one differentiates between directives and Guardrails.
  - A directive tells people what to do and leaves only one or two options.
  - A Guardrail tells people what not to do and leaves many options while removing one or two
- Guardrails describe what is unacceptable or "non-negotiable" on the journey toward the
  desired goals (represent the values that must be honored on the way to meeting goals)
- Examples of Guardrails:
  - Do not make significant decisions without first engaging with stakeholders
  - Do not allow teachers or principals in the bottom two quartiles of performance to serve in low-performing campuses.

#### **Guard Rails Continued**

- Do not allow inequitable treatment of students.
- Enroll fewer students in our low-performing campuses.
- Guardrails are given and written in a way to allow the board to protect the values of the community while allowing maximum freedom for educators to serve the needs of students.

# **REPORTING/Accountability**

- Reporting Template
  - Have reporting by Leadership team to Superintendent
  - Reporting by Superintendent to the board
  - Monthly reporting to Superintendent
  - Quarterly reporting to the Board
  - Semi-Annual reporting to the community

# Panel Discussion Moriairty Edgewood Board of Education



Overview of MESD Planning process

Q&A

# THANK YOU FOR ATTENDING THE STRATEGIC PLANNING SESSION!!!



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